一起我们可以做很多事情

2021 年度报告

Together we can do so much
Message from the President and CEO

The Mat-Su Health Foundation team is welcoming groups to our conference center and hosting meetings in person again. Thanks to the availability of COVID-19 vaccinations and testing, we are thrilled to be fully immersed in community once again. Our best work has always been driven and supported by those we serve. Zoom and remote work helped us stay connected at the height of the pandemic and remain useful tools, but nothing beats the handshakes, hugs, and eye contact of being physically present. Our team and the community partnered on some exciting projects in 2021. Below are a few highlights.

- Supported Crisis Now model design of a just and equitable Behavioral Health (BH) Emergency System in Alaska and Mat-Su through convenings of providers and technical assistance on financial modeling.

- Completed a Mat-Su Homelessness Needs Assessment, the first step in planning a continuum of care for housing and homelessness in Mat-Su, and shared findings with government leaders and local residents.

- In partnership with the Mat-Su Borough School District and local providers, grew the Behavioral Health in Schools Program—despite uncertainties due to workforce and organizational challenges—to offer in-school behavioral health services to students and families in 13 local schools.

- Supported Wasilla Area Seniors (WASI) and Mat-Su Senior Services with new CEO searches and assisted Upper Susitna Seniors, Inc. in hiring an executive director.

- Celebrated the grand openings of the Willow Library and Community Center and Wasilla Area Senior’s Willow House, a 40-unit senior housing building, both funded in part by MSHF grant support.

- For the fourth year in a row, increased the number of academic scholarships awarded to pursue higher education in the fields of health and human services—to $1,725,510 awarded to 419 Mat-Su residents, with individual awards ranging from $500 to $7,000.

- Prioritized COVID-19 pandemic response through three different grant programs: Coronavirus Prevention Recovery (CPR) grants, Behavioral Health Response Grants, (both funded with MSHF dollars), and $5.1M in federal C-19 Response Funding on behalf of local governments to address testing, vaccinations, and health equity; coordinated the distribution of more than 100,000 free COVID-19 test kits and collaborated to ensure that basic needs such as food and transportation were met during the pandemic.

- Celebrated R.O.C.K. Mat-Su successes: increased developmental early childhood screenings in Mat-Su over five years by 55%; worked with the Families with Infants and Toddlers (F.I.T.) FIT Court to revise its enrollment criteria and develop a phased progression through the court which reopened in August 2021; launched the Braided Stories workshop to the public with two cohorts in Spring 2021 as well as Youth to Youth Adverse Childhood Experiences (ACEs) training, a peer-to-peer project developed by teens.

- Resourced Connect Mat-Su to increase utilization to meet community need, serving 717 individual clients, making 2007 referrals to providers with 90% of clients successfully connected to a needed service, and partnering with the MEA Charitable Foundation and United Way Mat-Su’s Emergency Food and Shelter Program funding to launch the Basic Needs Support Fund, distributing $6,052 to assist 18 households with financial support.

As I look back on our work in 2021, I am reminded of a quote from Helen Keller: “Alone we can do so little; together we can do so much.” I look forward to many more years of doing much, together, to ensure that all residents of Mat-Su have the opportunity to live a healthy life.

Elizabeth Ripley
President and CEO
**Target Wellness Grants**

- Affinityfilms, Inc.
- Alaska Payee Services, Inc.
- Alaska Family Services, Inc.
- Alaska South Central Pop Warner Football Association
- Alaska Sports Hall Of Fame, Inc.
- Alaskans for Palmer Hay Flats
- American Cancer Society
- American Red Cross of Alaska, Mat-Su District
- Blood-N-Fire Ministry of Alaska
- Chickaloon Village Traditional Council
- Colony Middle School
- Covenant House
- Denali Education Center
- Denali Family Services
- Epilepsy Foundation of America Food Bank of Alaska
- Friends of the Sutton Library
- Frontline Mission
- Grantmakers in Aging
- Grantmakers In Health Homesteaders Community Center
- Jessica Stevens Community Foundation
- Knik Tribal Council
- Mat-Su Food Bank
- Meadow Lakes Community Development, Inc.
- Meadow Lakes Seniors, Inc.
- Moose Boosters Wrestling Club
- My House
- Nine Star Enterprises, Inc.
- Palmer Community Foundation
- Palmer Foodbank
- Peer Power
- Philanthropy Northwest

**Healthy Impact, Discovery and Strategic Grants**

- Ak Payee Services, Inc.
- Alaska Association on Developmental Disabilities
- Alaska Children's Trust
- Alaska Coalition on Housing and Homelessness
- Alaska Family Services, Inc.
- Alaska Farmland Trust
- Alaska Legal Services Corporation
- Alaska State Fair, Inc.
- Alaskan AIDS Assistance Association
- Alzheimer’s Resource of Alaska
- Blood-N-Fire Ministry of Alaska
- Cache Integrity Services
- CCS Early Learning
- Chickaloon Village Traditional Council
- City of Wasilla
- Connect Palmer, Inc.
- Health TIE
- Knik Tribal Council

**LINKS Mat-Su Parent Resource Center**

- Mat-Su Baseball, Inc. Palmer
- Mat-Su Borough School District
- Mat-Su Services for Children and Adults, Inc.
- Nine Star Enterprises, Inc.
- Onward & Upward, Inc.
- Palmer FIT Court
- Palmer Senior Citizens Center, Inc.
- Paws For Purple Hearts

**REACH 907**

- Recover Alaska
- Set Free Alaska, Inc.
- Sunshine Community Health Center
- Sunshine Transit
- The Children’s Place
- United Way of Mat-Su
- Upper Susitna Seniors, Inc.
- Valley Charities, Inc.
- Valley Residential Services
- Valley Transit
- Veterans Retirement Home Funding, Inc.
- Wasilla Area Seniors, Inc.

**Community-Driven C-19 Response Funding**

- Alaska State Fair, Inc.
- Alaskan AIDS Assistance Association
- Boston Biopharma Home Test Kits
- CCS Early Learning
- City of Houston
- Creative Guy – COVID Awareness
- Denali Education Center
- Denali Harley Davidson – Health Fair
- Double B LLC – Grizzly Family Fitness
- Kids Kupboard
- LINKS Mat-Su Parent Resource Center
- Make A Scene/The People’s Paper
- Mat-Su Borough
- Mat-Su Health Services, Inc.
- Molekule HEPA Air Filters
- My House
- MSI Communications – COVID Awareness
- New City Entertainment – Alaska
- State Fair Booth
- Pediatric Resource Center of Alaska
- Set Free Alaska, Inc.
- Talkeetna Elementary PTA
- The Alaska Primary Care Association
- Upper Susitna Food Pantry
- Wasilla Lake Church of Nazarene
- WEAK
- Willow Food Pantry

**Coronavirus Prevention and Response (CPR) Grants**

- Alaska Family Services, Inc.
- Cook Inlet Tribal Council, Inc.
- Kids Kupboard
- Knik Tribal Council
- Pediatric Resource Center of Alaska
- Pop Warner Little Scholars, Inc.
- Set Free Alaska, Inc.
- The Children’s Place
- United Way of Mat-Su
- Upper Susitna Food Pantry
Statement of Financial Position
(In Thousands, 2021 Unaudited)

**ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>2021</th>
<th>2020</th>
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<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$30,707</td>
<td>$13,724</td>
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<td>Investment in Joint Ventures</td>
<td>$93,258</td>
<td>$92,800</td>
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<tr>
<td>Long-Term Investments</td>
<td>$178,857</td>
<td>$143,300</td>
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<tr>
<td>Program-Related Investments</td>
<td>$273</td>
<td>$306</td>
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<tr>
<td>Leasehold Improvements, Net</td>
<td>$15,618</td>
<td>$14,330</td>
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<tr>
<td>Other Assets</td>
<td>$11,864</td>
<td>$11,848</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$330,577</strong></td>
<td><strong>$276,308</strong></td>
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**LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th></th>
<th>2021</th>
<th>2020</th>
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</thead>
<tbody>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$661</td>
<td>$561</td>
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<tr>
<td>Grant Awards Payable</td>
<td>$4,894</td>
<td>$3,303</td>
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<td>Long-Term Notes Payable</td>
<td>$5,970</td>
<td>$6,823</td>
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<td>Other Liabilities</td>
<td>$1,179</td>
<td>$335</td>
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<td><strong>Total Liabilities</strong></td>
<td><strong>$12,704</strong></td>
<td><strong>$11,045</strong></td>
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<tr>
<td>Unrestricted Net Assets</td>
<td>$317,873</td>
<td>$265,263</td>
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<td>Temporarily Restricted Net Assets</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$317,873</strong></td>
<td><strong>$265,263</strong></td>
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<tr>
<td><strong>Total Liabilities And Net Assets</strong></td>
<td><strong>$330,577</strong></td>
<td><strong>$276,308</strong></td>
</tr>
</tbody>
</table>

Statement of Activities & Changes in Net Assets
(In Thousands, 2021 Unaudited)

<table>
<thead>
<tr>
<th></th>
<th>2021</th>
<th>2020</th>
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</thead>
<tbody>
<tr>
<td>Revenue and Support</td>
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<tr>
<td>Equity Income in Joint Ventures</td>
<td>$45,358</td>
<td>$32,644</td>
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<td>Investment Income, Net</td>
<td>$25,587</td>
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<td>Other Income and Net Assets Released from Restrictions</td>
<td>$1,882</td>
<td>$2,543</td>
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<td><strong>Total Income</strong></td>
<td><strong>$72,827</strong></td>
<td><strong>$51,975</strong></td>
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**Grants and Expenses**

<table>
<thead>
<tr>
<th></th>
<th>2021</th>
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<tbody>
<tr>
<td>Grant Awards</td>
<td>$15,462</td>
<td>$17,314</td>
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<tr>
<td>General and Administrative Expenses</td>
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<td>$5,288</td>
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<td><strong>Total Expense</strong></td>
<td><strong>$21,837</strong></td>
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<td>Change in Net Assets</td>
<td>$50,990</td>
<td>$29,373</td>
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<td><strong>Net Assets, Beginning of Year</strong></td>
<td><strong>$263,203</strong></td>
<td><strong>$233,830</strong></td>
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<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td><strong>$314,193</strong></td>
<td><strong>$263,203</strong></td>
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Charity Care as a Percentage of Gross Revenue

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**MAT-SU HEALTH FOUNDATION**

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